The Arqus European University brings together seven longstanding comprehensive research universities who share extensive experience in joint projects in many fields and a common profile as internationalised institutions with deep regional engagement in medium-sized cities.

Arqus aspires to build on the member universities’ sound prior experience in cooperation to achieve a high level of integration in its members’ policies and action plans, with a view to:

• enhancing the education of critically engaged European and global citizens who are able and willing to contribute to a multicultural, multilingual and inclusive Europe that is open to the world;
• increasing and improving the joint research capacity of the partner universities; and
• better responding to the grand societal challenges of the 21st century in Europe and beyond.

The principal ambition of Arqus is to act jointly as a laboratory for institutional learning from which to move forward in the design, testing and implementation of an innovative model for deep inter-university cooperation. Arqus aims to consolidate a joint governance structure, to consolidate participatory structures, and to share its experience with other...
groupings in order to communicate the added value of its model of integration.

Moreover, Arqus will centre its efforts on enabling people: enabling a widely diverse student body and enhancing their learning experiences; enabling a similarly diverse staff community and promoting their individual and collective professional development; enabling society at large by opening doors and fully responding to the mission entrusted to its members.

**PUTTING OUR VISION INTO PRACTICE**

**KEY DELIVERABLES / ACTIVITIES**

6 action lines:

- Widening Access, Inclusion and Diversity
- Student-centred Frameworks for Quality Learning
- Multilingual and Multicultural University
- Entrepreneurship and Regional Engagement
- Research Support and Early Career Researcher Development
- Engaged European Citizens

Key activities:

- Open mobility agreement permitting fully open study, placement, teaching and training mobilities for students, academics, administrative and support staff to benefit from study/work periods at partner institutions. Shared academic catalogue and ample joint learning opportunities certified by the Arqus Academy and based on joint standards.
- Pilot multiple degree programmes in all three cycles, set up according to joint standards and protocols.
- Shared research infrastructure and collaborative research opportunities.
- Joint staff development programmes for innovative international, intercultural, multilingual and inclusive learning and teaching in all three cycles, and for innovative university management certified by the Arqus Academy.

**HOW OUR ALLIANCE WILL TRANSFORM OUR UNIVERSITIES**

- Implementation of shared governance and coordination structures at all levels of university activity.
- Detailed protocols for the design and implementation of mobility windows and joint programmes in all three cycles.
- Shared academic catalogue to facilitate mobility and joint programmes.
- Transversal shared staff development programmes in all aspects of university activity.
- Shared research resources among all alliance members.

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